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01:00:17:00

Discovering Psychology: Updated Edition

19 The Power of the Situation

>> You put on the glasses.

2 01:00:18:21 You put on... you take the night stick, and, you know, you act the part. 3 01:00:22:10 >> ZIMBARDO: What power can turn a pacifist student into a sadistic guard? 4 01:00:27:29 >> Hi, Mr. Correctional Officer. 5 01:00:30:18 >> ZIMBARDO: Why would an ordinary, law-abiding man give potentially lethal shots to a stranger? >> This one will be 195 volts. 6 01:00:36:03 7 01:00:41:00 >> ZIMBARDO: How can a person's eyesight be improved by simply changing the situation in which it's measured? "The Power of the Situation," this time on Discovering 8 01:00:49:04 Psychology. 9 01:01:28:16 >> ZIMBARDO: Most of psychology focuses on the individual: how an individual, taken alone, behaves, thinks, or feels. 10 01:01:37:21 But social psychology tries to understand human behavior within its broader social context. 11 Social psychologists look at all the ways in which people are 01:01:45:03 influenced by other people. 12 01:01:51:14 The social context is the canvas on which we paint our lives. 13 01:01:55:22 It's where interactions with other people take place. 14 01:01:58:21 At every stage of life, from birth to death, people are there for us: to reward and punish, to arouse and frustrate, to make us laugh and cry. More often than not the social context enriches our lives. 15 01:02:09:20 16 01:02:14:01 We need other people to reach our full potential.

17	01:02:18:00	To be isolated means being vulnerable to a host of pathologies of both body and mind.
18	01:02:26:10	But there are also times when the social context works against us, threatening our integrity and even our lives.
19	01:02:34:14	(<i>Hitler speaking in German</i>) In the 1930s and '40s, the world witnessed and almost succumbed to the horrors of fascism.
20	01:02:49:27	By this man's command, war spread across continents.
21	01:02:59:15	Adolf Hitler had succeeded in creating a sociopolitical structure powerful enough to exert total control over the German people.
22	01:03:08:26	With the help of propaganda on a scale never before seen, the Nazi high command was even able to justify the so- called final solution.
23	01:03:20:03	Inevitably, social psychologists began to wonder how dictators could transform rational individuals into blindly obedient masses.
24	01:03:31:13	(<i>cannons and gunshots firing</i>) With the fate of the world in doubt, the answers seemed critically important.
25	01:03:39:28	And so a team of researchers in the United States began to study the ways in which leaders directly affect their followers and how groups change the behavior of individuals.
26	01:03:53:03	The research team was led by Kurt Lewin, himself a refugee of Nazi Germany.
27	01:03:59:25	Lewin wanted to demonstrate that it was possible to translate socially significant issues, like the power of leaders, into hypotheses and test them in controlled experiments.
28	01:04:13:04	At a time when psychology was dominated by the study of rats in the laboratory, not people in the real world, Lewin's dynamic approach was a radical departure.
29	01:04:23:05	It was the beginning of modern social psychology.
30	01:04:28:26	Lewin and his colleagues were fascinated by the way dictators were able to mold the behavior of individuals by putting them into uniforms, giving them a new identity as part of the group.

31	01:04:41:24	So in 1939 they set up a unique experiment to assess the effects of different leadership styles on the way people behaved in groups.
32	01:04:51:08	They began by organizing three groups of boys meeting after school.
33	01:04:55:17	Each group had a leader who was trained by the researchers to play three very different styles of leadership.
34	01:05:02:28	When the men acted as autocratic leaders, they were to make all the decisions for the group.
35	01:05:09:03	When they acted as laissez-faire leaders, their job was to allow complete freedom, with almost no guidance.
36	01:05:15:24	And when they acted as democratic leaders, they actively encouraged and assisted the group's decision making.
37	01:05:22:11	At the end of each six-week period, the leaders switched groups.
38	01:05:26:24	In other words, each group of boys was exposed to all three leadership styles under three different men.
39	01:05:34:27	Under the autocratic leaders, the boys worked the hardest, but typically only when the leader was watching.
40	01:05:42:01	They were more aggressive and hostile, and they showed more submission to the leader.
41	01:05:46:18	They behaved like miniature fascists.
42	01:05:51:25	When the groups experienced a laissez-faire leadership style, little was accomplished.
43	01:05:56:18	The boys did the least amount of work and work of the poorest quality.
44	01:06:00:25	Total freedom without guidance led to chaos.
45	01:06:04:15	But when the groups were democratically run, they showed the highest levels of motivation and originality.
46	01:06:10:13	There was more mutual praise and more playfulness.
47	01:06:15:08	To the research team, the results were reassuring.
48	01:06:18:16	Democratic leadership had worked best, at a time when

dictatorship was proving so successful in Europe.

- 49 01:06:25:28 But there's also another powerful lesson here.
- 50 01:06:29:05 Notice that it was leadership style and the social situations it created, and not the personality of the individuals involved, that were the critical factors in the experiment.
- 51 01:06:40:04 This leads us to a central theme in social psychology: that social situations significantly control individual behavior.
- 52 01:06:48:20 For Lewin, human behavior is always a function of the individual and the social environment.
- 53 01:06:55:08 This means that the best, and worst, of human nature can often be brought out by manipulating some aspects of the social environment.
- 54 01:07:05:20 In another classic experiment, it was shown that even our most obvious perceptions can be manipulated.
- 55 01:07:12:28 Which line on the right do you think is the same size as the line on the left?
- 56 01:07:17:28 The correct answer, of course, is "B."
- 57 01:07:20:01 That's clear to anyone with normal vision.
- 58 01:07:22:20 Or is it?
- 59 01:07:24:28 Let's say you're a subject in what you think is an experiment on visual judgment, but which is really an experiment on conformity.
- 60 01:07:32:25 When every other person is asked to choose the proper line, they do something strange.
- 61 01:07:37:27 They pick "C" instead of "B."
- 62 01:07:39:26 Now it's your turn.
- 63 01:07:41:08 What will you say?
- 64 01:07:43:01 In this study conducted by Solomon Asch, everyone but the subject was part of Asch's team.
- 65 01:07:48:24 In this situation, 70% of the subjects sided with the majority's wrong judgment at least once.

- 66 01:07:55:25 And many of those who didn't conform still felt uncomfortable in not going along with the group.
- 67 01:08:03:11 >> That is incorrect.
- 68 01:08:04:19 >> ZIMBARDO: The ultimate conformity...
- 69 01:08:06:22 >> ...195 volts.
- 70 01:08:09:21 >> ZIMBARDO: ...total blind obedience to a leader, was elicited in a controversial laboratory experiment by this researcher, Stanley Milgram, a former student of Solomon Asch.
- 71 01:08:20:21 Milgram wondered whether the evil deeds of the Nazis were the result of their personal defects or whether anyone has the capacity for evil if the situation is powerful enough.
- 72 01:08:34:24 In 1961, when Hitler's henchman, Adolf Eichmann, was standing trial for war crimes, Milgram wanted to find out how far ordinary people would go in obeying orders.
- 73 01:08:46:11 Would they, like Eichmann, execute strangers if they were told to?
- 74 01:08:53:09 In Milgram's experiment, a subject was paid to participate in what he thought was a study of memory.
- 75 01:08:59:20 He was asked to play the role of teacher, helping someone improve his memory.
- 76 01:09:05:13 >> Want to step right in here, learner, and have a seat there.
- 77 01:09:07:17 You can leave your coat on the back of that chair, if you will please.
- 78 01:09:11:05 >> ZIMBARDO: Guiding the subject was the experimenter in the lab coat, who acted as the legitimate authority in the situation.
- 79 01:09:19:05 Both the experimenter and the man being tested as the learner were part of Milgram's team.
- 80 01:09:25:03 And how was the subject supposed to help the learner improve his memory?
- 81 01:09:29:02 By delivering electric shocks as punishment for every mistake.

- 82 01:09:34:27 >> This machine generates electric shocks.
- 83 01:09:37:18 When you press one of the switches all the way down, the learner gets a shock.
- 84 01:09:41:11 >> ZIMBARDO: The shocks began as mild, but they had to be increased with each error until they were potentially lethal.
- 85 01:09:48:25 Although no shocks were actually given, the teacher-subject was made to think he was punishing the learner.
- 86 01:09:55:22 >> Let me out of here!
- 87 01:09:56:14 You have no right to keep me here!
- 88 01:09:57:22 Let me out!
- 89 01:09:58:11 Let me out of here!
- 90 01:09:59:02 Let me out!
- 91 01:09:59:25 >> Continue, please.
- 92 01:10:00:22 >> Let me out of here!
- 93 01:10:01:18 My heart's bothering me!
- 94 01:10:02:10 >> Go on.
- 95 01:10:02:28 >> Let me out.
- 96 01:10:05:09 >> Red.
- 97 01:10:07:15 (*buzzer*) That is incorrect.
- 98 01:10:13:02 This will be a 330.
- 99 01:10:15:12 >> Ow!
- 100 01:10:17:16 >> The correct phrase is "rich boy."
- 101 01:10:19:20 >> Let me out of here!
- 102 01:10:21:06 My heart's bothering me.
- 103 01:10:22:12 Let me out, I tell you.
- 104 01:10:23:09 Let me out of here!

- 105 01:10:24:05 Let me out of here!
- 106 01:10:25:11 You have no right to hold me here!
- 107 01:10:27:04 >> The next phrase is "fast...
- 108 01:10:28:01 >> Let me out!
- 109 01:10:28:25 Let me out of here!
- 110 01:10:29:25 >> ...bird, car, train, plane."
- 111 01:10:33:01 (*buzzer*) >> Continue, teacher.
- 112 01:10:37:29 >> ZIMBARDO: What would you do in this situation?
- 113 01:10:40:14 Would you continue?
- 114 01:10:45:18 >> That is incorrect.
- 115 01:10:47:11 This will be 345.
- 116 01:10:50:14 >> Ow!
- 117 01:10:52:05 >> The correct answer is "fast bird."
- 118 01:10:57:10 The next one blunt.
- 119 01:10:59:16 (*buzzer*) >> ZIMBARDO: At the time, 40 experts were asked to predict the performance of the subjects.
- 120 01:11:09:17 They estimated that most would not go beyond 150 volts and only one in 1,000 -- the sadists -- would go all the way to 450 volts.
- 121 01:11:20:28 In fact, two-thirds of the subjects went all the way.
- 122 01:11:25:12 While many of them objected, the majority did not disobey.
- 123 01:11:31:20 I asked Stanley Milgram how many of the subjects who quit the experiment ever got up to help the learner without first getting the experimenter's permission.
- 124 01:11:41:03 He said, "Not one, not ever."
- 125 01:11:46:12 So blind obedience is not limited to the fascist mentality.
- 126 01:11:50:10 It's part of the basic human condition, brought out by situational forces.

- 127 01:11:56:02 Hundreds and hundreds of subjects obeyed the experimenter: men and women, young and old.
- 128 01:12:07:01 As the author C.P. Snow wrote, "When you think of the long and gloomy history of man, you'll find more hideous crimes have been committed in the name of obedience than have been committed in the name of rebellion."
- 129 01:12:20:15 Whenever we try to understand some unusual aspect of human behavior, like that of the Nazi guards or the subjects in the obedience experiment, we typically explain it in terms of personal traits, without sufficiently considering the impact of the situation.
- 130 01:12:35:15 This dual tendency to attribute the causes of behavior to personal factors while underestimating the effects of the situation is known as the fundamental attribution error.
- 131 01:12:45:27 We all make the fundamental attribution error, in part because our culture emphasizes individual accomplishments, and in part because we have difficulty admitting how easily we ourselves can be manipulated by situational forces.
- 132 01:13:03:21 Just consider the strange case of the Stanford University jail, which once stood here in the basement of the Psychology building.
- 133 01:13:11:08 It was part of an unusual experiment on the psychology of imprisonment that my colleagues Craig Haney, Curt Banks, Carlo Prescott, and I conducted in the early '70s.
- 134 01:13:21:01 We wanted to see just what happens when you put good people in a bad situation -- in this case, in jail.
- 135 01:13:30:20 Each of the students who volunteered for our study was carefully tested.
- 136 01:13:34:25 Each had to be psychologically and physically healthy to participate.
- 137 01:13:39:25 A small group of students was then randomly selected to act as prisoners, while others became guards.
- 138 01:13:47:12 We surprised the prisoners by having them arrested at their homes and dormitories.
- 139 01:13:55:02 At the jail, uniforms and status symbols, rules, and other

details helped distinguish between the two groups, which were indistinguishable at the start.

- 140 01:14:08:06 The prisoners underwent a series of rituals to establish their new lowly status.
- 141 01:14:11:28 They lived in tiny cells.
- 142 01:14:13:26 They spent 24 hours a day here, cut off from their usual surroundings.
- 143 01:14:19:15 >> What is happening to prisoner 819?
- 144 01:14:21:18 >> Prisoner 819 is being punished, Mr. Correctional Officer.
- 145 01:14:26:28 >> Let's hear it five times, make sure you remember it.
- 146 01:14:29:22 >> Prisoner 819 is being punished, Mr. Correctional Officer.
- 147 01:14:34:09 >> Down.
- 148 01:14:36:14 Up.
- 149 01:14:38:17 Down.
- 150 01:14:39:21 >> ZIMBARDO: The guards, however, only worked eighthour shifts, and returned to their normal routines as students when off the job.
- 151 01:14:46:25 >> All right, 516, these aren't belly rolls; these are push-ups.
- 152 01:14:49:02 Keep that back straight.
- 153 01:14:50:14 Down.
- 154 01:14:53:16 >> ZIMBARDO: What happened surprised everyone, including me.
- 155 01:14:57:25 The illusion became the reality.
- 156 01:15:01:06 The boundary between the role each person was playing and his real personal identity was erased.
- 157 01:15:06:19 >> Hi, Mr. Correctional Officer.
- 158 01:15:10:01 >> Now, keep it straight.
- 159 01:15:12:04 >> ZIMBARDO: Nice boys became brutal guards.

- 160 01:15:14:25 Healthy kids got sick.
- 161 01:15:16:08 >> Get in that...
- 162 01:15:22:02 If you don't eat, you're not going to have very much energy.
- 163 01:15:26:01 >> ZIMBARDO: Active ones became passive and zombielike prisoners.
- 164 01:15:30:01 >> This is unbelievable.
- 165 01:15:32:16 They took our clothes.
- 166 01:15:34:11 >> Hands off the door.
- 167 01:15:36:19 >> And they took our bed.
- 168 01:15:37:12 >> Hands off the door.
- 169 01:15:38:19 >> Watch your hands.
- 170 01:15:42:02 >> ZIMBARDO: The situation became so overpowering that many of the prisoners developed extreme stress reactions and had to be released.
- 171 01:15:49:23 >> ...your bed and your clothes...
- 172 01:15:54:26 >> ZIMBARDO: But no one ever said, "I quit the experiment."
- 173 01:15:58:03 They had lost all perspective.
- 174 01:16:01:09 >> You come over here.
- 175 01:16:03:03 >> Should I act it out, Mr.
- 176 01:16:03:29 Correctional Officer?
- 177 01:16:04:26 >> You should act it out.
- 178 01:16:05:22 You be the bride of Frankenstein, and you be Frankenstein.
- 179 01:16:08:13 I want you to walk over here like Frankenstein and say that you love...
- 180 01:16:13:00 >> ZIMBARDO: What kind of guard would you be: sadistic or supportive?
- 181 01:16:17:12 Would you be a conforming prisoner or a heroic resister?

- 182 01:16:22:02 The prison study, like Milgram's experiment, is not typical of research in social psychology.
- 183 01:16:27:20 Some psychologists feel both studies violated ethical guidelines and should never have been done.
- 184 01:16:35:02 >> Two, three, four, five, six, seven, eight, nine, ten.
- 185 01:16:42:28 Now you go over there and tell 546 that you love him.
- 186 01:16:48:15 >> I love you.
- 187 01:16:51:08 >> Well, ain't that sweet?
- 188 01:16:53:08 Ain't that sweet?
- 189 01:16:56:04 >> ZIMBARDO: At times even I forgot I was an experimenter and acted like a prison warden.
- 190 01:17:04:01 And so we were forced to call off what was planned as a two- week experiment after only six days.
- 191 01:17:11:16 How could such basically good people have done such terrible things?
- 192 01:17:16:29 It's because we all have the capacity for evil and good, waiting for the right or wrong situation to bring it out.
- 193 01:17:24:20 And when the situation ends, we return to our old selves again.
- 194 01:17:29:15 Extensive follow-ups done over many years failed to reveal any negative long-term effects on the subjects in the prison study.
- 195 01:17:37:18 If anything, many subjects said it was a positive learning experience.
- 196 01:17:42:17 They had seen a side of themselves they had never thought possible.
- 197 01:17:46:25 >> You put a uniform on and are given a role, I mean, a job, saying your job is to keep these people in line.
- 198 01:17:55:06 Then you're not... certainly not the same person as if you're in street clothes and in a different role.
- 199 01:18:01:02 You really become that person once you put on that khaki uniform, you put on the glasses, you put on... you take the

night stick, and, you know, you act the part.

- 200 01:18:07:22 That's your costume, and you have to act accordingly when you put it on.
- 201 01:18:14:15 >> It still is a prison to me.
- 202 01:18:15:19 I... I don't look on it as an experiment or a simulation.
- 203 01:18:20:01 It's just a prison that was run by psychologists instead of run by the state.
- 204 01:18:24:27 I began to feel that... that identity, the person that I was that had decided to go to prison was distant from me, was... was remote until finally I wasn't that.
- 205 01:18:39:22 I was... I was 416.
- 206 01:18:42:02 I was really my number.
- 207 01:18:43:05 And 416 was going to have to decide what to do.
- 208 01:18:46:10 It let me in on some knowledge that... that I've never experienced firsthand.
- 209 01:18:50:24 >> Uh-huh.
- 210 01:18:51:27 >> I've read about it.
- 211 01:18:52:27 I've read a lot about it, but I've never experienced it firsthand.
- 212 01:18:56:04 I've never seen someone turn that way.
- 213 01:18:58:06 And I know you're a nice guy, you know.
- 214 01:19:02:13 Do you understand?
- 215 01:19:03:11 I do.
- 216 01:19:04:05 I do know you're a nice guy.
- 217 01:19:07:01 I don't get that... because I know what you can turn into.
- 218 01:19:10:07 I know what you're willing to do.
- 219 01:19:13:14 If you say, "Oh, well, I'm not going to hurt anybody.
- 220 01:19:15:15 Oh, well, it's a limited situation."

- 221 01:19:17:07 Or, "It's over in two weeks."
- 222 01:19:18:19 >> Well, if you were in the position, what would you have done?
- 223 01:19:22:12 >> I don't know.
- 224 01:19:26:02 >> ZIMBARDO: Experiments like the prison study, which illuminate the darkest side of human nature, also raise important ethical questions about the treatment of subjects.
- 225 01:19:35:05 Today the ethical guidelines of research are much stricter than they were earlier, and independent review boards are asked to evaluate every research proposal in order to protect the well-being of subjects, to weigh their emotional and physical costs against the scientific benefits.
- 226 01:19:51:01 It's unlikely that Milgram's experiment or the prison study could be done today because of the suffering they caused.
- 227 01:19:57:23 Now, you might wonder whether other social psychologists studied the better side of human nature, where situational power has positive effects.
- 228 01:20:05:23 Happily, the answer is yes.
- 229 01:20:09:04 Let's take a look at the only film of a remarkable experiment conducted by psychologist Tom Moriarty at a beach in New York City.
- 230 01:20:19:02 The man on the right is going to pretend to steal a radio from a member of the research team.
- 231 01:20:25:05 Now, notice the reaction of the people nearby.
- 232 01:20:29:09 Nothing.
- 233 01:20:31:17 But what if the victim asks her neighbor a favor, to keep an eye on the radio?
- 234 01:20:36:22 What then?
- 235 01:20:40:01 With a simple request, a special human bond is forged and personal responsibility established.
- 236 01:20:46:25 Want to convert apathy to action?
- 237 01:20:48:29 Try asking for it.

- 238 01:20:50:24 Try changing the situation and see how behavior changes.
- 239 01:21:00:06 One of the best examples of positive situational power is an experiment conducted by psychologist Ellen Langer of Harvard University.
- 240 01:21:08:21 Langer wanted to find out whether changing the situation at a flight-training session would improve the vision of her research subjects.
- 241 01:21:17:15 If the subjects were treated as pilots, would they actually see better?
- 242 01:21:24:16 Ellen Langer set up an experiment to answer this question.
- 243 01:21:28:27 We restaged her experiment with a sophisticated flight simulator.
- 244 01:21:33:25 These banks of computers simulate a flight experience so realistic that the Air Force trains its pilots here.
- 245 01:21:43:28 If subjects believe that pilots must have good vision, can the power of the situation actually improve their vision?
- 246 01:21:51:24 >> One of the most important visual tasks a fighter pilot can be asked to perform is to identify markings and features on another airplane.
- 247 01:22:00:17 >> "L," "E," "F," "O," "D," "P," "C," "T."
- 248 01:22:04:05 >> ZIMBARDO: Langer selected Air Force ROTC cadets as subjects.
- 249 01:22:09:01 They all took a standard vision test.
- 250 01:22:12:11 None of them knew the experiment's real purpose.
- 251 01:22:17:06 Half the subjects, chosen at random, put on flight suits.
- 252 01:22:21:07 Then the instructor took each subject on a flight in the fully operational simulator.
- 253 01:22:27:11 >> Initiate master burn on both engines.
- 254 01:22:28:27 We've got a good jump on the nozzles and the fuel flow.
- 255 01:22:31:01 Releasing the brakes.
- 256 01:22:36:16 Okay, now the airplane's accelerating out real well,

approaching 350.

- 257 01:22:41:05 Left engine checks good.
- 258 01:22:42:10 Burn on termination.
- 259 01:22:43:02 The right one's coming on.
- 260 01:22:44:07 And we're level at 7,000 feet.
- 261 01:22:47:26 And just go through a very brief exercise on the flight controls.
- 262 01:22:52:05 >> ZIMBARDO: The subject was now in the grip of a powerful situation.
- 263 01:22:55:16 >> Over to 60 degrees.
- 264 01:22:57:01 Go ahead and get the radar set up here so we can pick up the target on the radar when he shows up.
- 265 01:23:05:11 Okay, now we've got a target.
- 266 01:23:06:21 Okay, what's its indicated airspeed?
- 267 01:23:08:24 >> 300.
- 268 01:23:09:16 >> 300, all right.
- 269 01:23:10:16 Good closure.
- 270 01:23:11:22 Looks like... looks like an FB-111.
- 271 01:23:15:28 Okay, we'll roll out on a heading of north, and we'll be at 7,000 feet, 350 indicated.
- 272 01:23:25:10 >> ZIMBARDO: During the flight, the instructor asked the subject to read markings on the other plane.
- 273 01:23:30:23 >> If you'd look at the aircraft, cover your left eye, and read what you see, please.
- 274 01:23:36:07 >> All right.
- 275 01:23:37:20 "F," "D," "T," "L."
- 276 01:23:41:17 >> ZIMBARDO: The markings were in fact the same vision test each cadet had taken earlier.

- 277 01:23:46:29 >> Cover your left eye and read what you see, please.
- 278 01:23:50:05 >> Okay.
- 279 01:23:52:03 >> ZIMBARDO: 40% of the subjects in this situation actually improved their performance on the second vision test.
- 280 01:23:59:15 >> The simulator is not... not working today.
- 281 01:24:02:18 >> ZIMBARDO: But for a second control group of subjects, the situation was quite different.
- 282 01:24:07:19 These cadets were not treated as pilots, they did not put on flight suits, and they were told that the simulator was broken.
- 283 01:24:15:06 Only a few visual displays were working.
- 284 01:24:18:23 >> The visual displays are working.
- 285 01:24:20:28 As you know...
- 286 01:24:22:10 >> ZIMBARDO: Each subject took the same eye test as the first group.
- 287 01:24:26:05 >> Visual skills are extremely important to a fighter pilot.
- 288 01:24:28:21 So if you'd look at the aircraft and cover your left eye and read the markings, please.
- 289 01:24:34:22 >> "F," "D," "P."
- 290 01:24:37:01 >> ZIMBARDO: But not one of them improved his or her test score.
- 291 01:24:42:19 The situation was not powerful enough to affect their vision.
- 292 01:24:54:21 So there you have it.
- 293 01:24:56:12 We've seen how social psychology explores the influence of leaders, groups, and society.
- 294 01:25:04:15 >> Pull yourself right up to the counter, please.
- 295 01:25:08:19 >> ZIMBARDO: How researchers try to unravel the mysteries of human nature by using experiments and field studies.
- 296 01:25:14:21 >> This one will be 195 volts.

297 01:25:18:05 >> 0

298 01:25:20:22 >> We've got a good jump on the nozzles and fuel flow.

- 299 01:25:24:19 >> ZIMBARDO: And we've seen illustrations of one of the major lessons of social psychology: the power of situation.
- 300 01:25:34:05 In our next program, however, we're going to see the social animal in a different light: as an active force that can create and mold situations.
- 301 01:25:44:03 And we'll learn the second lesson of social psychology: that each of us constructs different realities out of the same circumstances.
- 302 01:25:52:20 Sometimes we create a little peace of heaven and sometimes a bit of hell.
- 303 01:25:58:29 Until next time, I'm Philip Zimbardo.
- 304 01:26:05:20 [Captioned by The Caption Center WGBH Educational Foundation] >> Funding for this program is
- 305 01:27:09:04 provided by Annenberg/CPB to advance excellent teaching.
- 306 01:27:19:05 >> For information about this and other Annenberg/CPB programs, call 1-800-LEARNER and visit us at www.learner.org.